

**SHINING WATERS REGIONAL COUNCIL
DRAFT BUDGET 2021**

INCOME

| | | |
|-----------------|---------|---------|
| National Grants | | |
| Assessment | 325,000 | |
| M&S Grant | 240,000 | |
| Salary | 99,000 | |
| | | 664,000 |

Expenses

| | | |
|-----------------------------|-----------|-----------|
| Clusters and Networks | | 5,000 |
| Committees | | 1,000 |
| Contingency | | 55,000 |
| Commissions | | |
| Communities of Faith | 100,000 | |
| Pastoral Relations | 55,000 | |
| Social & Ecological Justice | 10,000 | |
| | | 165,000 |
| Executive | | 5,000 |
| Finance | | 40,000 |
| Grants | | |
| Region | 190,000 | |
| M&S | 160,000 | |
| | | 350,000 |
| Legal Fees | | 20,000 |
| Managed Properties | | 150,000 |
| Office Expenses | | 70,000 |
| Outreach Ministries | | 225,000 |
| Regional Meeting | | 80,000 |
| Staff Team | | |
| Cell Phones | 14,400 | |
| Continuing Education | 15,000 | |
| Salaries | 1,094,000 | |
| Travel | 25,000 | |
| Resources | 10,000 | |
| | | 1,158,400 |
| SWRC/CSRC Shared Expenses | | 10,000 |
| Youth | | 10,000 |
| | | 2,344,400 |

National Income less Expenses -1,680,400

Other Income

| | | |
|------------------------------|--|-----------|
| Proceeds from Property Sales | | 1,655,400 |
| Investment Income | | 25,000 |
| | | 1,680,400 |

Shining Water Regional Council

Budget Notes – 2021

I have never found doing budgets a difficult thing - never have I had to budget in a pandemic or through a time of transition. Many of the numbers are best estimates at this point in time.

I would like to draw your attention to several things in the budget.

INCOME

- the national Mission and Service grant to each of the regions has been reduced by \$49,000.
- the assessment grant and the salary grant are remaining at the same level as 2019 and 2020.
- the investment income amount is probably on the conservative side
- the amount from property sales will balance the budget for 2021. This amount is in the bank and will allow Shining Waters to determine next steps to fund the mission and work of the region
 - work is being done on several fronts to develop or sell properties held by the region.
 - the regional staff are working with United Property Resource Corporation to develop properties rather than sell them so that they will produce income without selling the asset

EXPENSES

- most expense items are self explanatory
- the archives costs are not in this budget as they are paid from a fund set up when properties are sold
- the contingencies amount is for unexpected items
- managed properties are properties that we own – some are managed by TUCC – others by the region – in this time of COVID-19 we are receiving very little income from these properties but still have to pay the bills and management fees
- the budget for a regional meeting assumes a face to face meeting next fall but that remains to be determined
- Shared Expenses are mainly travel expenses that are shared between Canadian Shield and Shining Waters
- Grants has 2 parts
 - Regional grants include such things as Camps, Ethnic Ministries, the GO Project – these grants are paid directly by the region
 - M&S grants or Mission Support Grants – these grants support chaplaincies and community ministries – they are paid directly by the national church

Janet MacDonald